## - Benchmark

Benchmark Electronics
Fourth Quarter and Fiscal Year 2022 Financial Results
February 1, 2023

## Forward-Looking 2023 Statements

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are identified as any statement that does not relate strictly to historical or current facts and may include words such as "anticipate," "believe," "intend," "plan," "project," "forecast," "strategy," "position," "continue," "estimate," "expect," "may," "will," "could," "predict," and similar expressions of the negative or other variations thereof. In particular, statements, express or implied, concerning the estimated financial impact of the COVID-19 pandemic, the Company's outlook and guidance for first quarter and fiscal year 2023 results, future operating results or margins, the ability to generate sales and income or cash flow, expected operating results or margins, the ability to generate sales and income or cash flow, expected of shares of its common stock, the Company's expectations regarding restructuring charges and amortization of intangibles, and the Company's intentions concerning the payment of dividends, among others, are forward-looking statements. Although the Company believes these statements are based on and derived from reasonable assumptions, they involve risks, uncertainties and assumptions that are beyond the Company's ability to control or predict, relating to operations, markets and the business environment generally, including those discussed under Part I, Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2021, and in any of the Company's subsequent reports filed with the Securities and Exchange Commission. In particular, these statements also depend on the duration, severity and evolution of the COVID-19 particular, these statements also depend on the duration, severity and evolution of the COVID-19
pandemic and related risks, including the emergence and severity of its variants, the availability of vaccines and potential hesitancy to utilize them, government and other third-party responses to the crisis and the consequences for the global economy, the Company's business and the businesses of its suppliers and customers. Events relating to the possibility of customer demand fluctuations, supply chain constraints, continued inflationary pressures, the effects of foreign currency fluctuations and high interest rates, geopolitical uncertainties including trade restrictions, or the ability to utilize the Company's manufacturing facilities at sufficient levels to cover its fixed operating costs, may have resulting impacts on the Company's business, financial condition, results of operations, and the Company's ability (or inability) to execute on its plans. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual outcomes, including the future results of our operations, may vary materially from those indicated. Undue reliance should not be placed on any forward-looking statements. Forward-looking statements are not guarantees of performance. All forward-looking statements included in this document are based upon information available to the Company as of the date of this document, and the Company assumes no obligation to update.

## Non-GAAP Financial Information

Management discloses non-GAAP information to provide investors with additional information to analyze the Company's performance and underlying trends. A detailed reconciliation between GAAP results and results excluding certain items ("non-GAAP") is included in the following tables attached to this document. In situations where a non-GAAP reconciliation has not been provided the Company was unable to provide such a reconciliation without unreasonable effort due to the uncertainty and inherent difficulty predicting the occurrence, the financial impact and the periods in which the non-GAAP adjustments may be recognized. Management uses non-GAAP measures that exclude certain items in order to better assess operating performance and help investors compare results with our previous guidance. This document also references "free cash flow", which the Company defines as cash flow from operations less additions to property, plant and equipment and purchased software. The Company's non-GAAP information is not necessarily comparable to the non-GAAP information used by other companies. Non-GAAP information should not be viewed as a substitute for, or superior to, net income or other data prepared in accordance with GAAP as a measure of the Company's profitability or liquidity. Readers should consider the types of events and transactions for which adjustments have been made.

## Q4 2022 Results

- Achieved 19\% year-over-year revenue growth to $\$ 751$ million, with double-digit growth in 4 of 6 sectors
- GAAP and non-GAAP gross margin of 9.6\%
- GAAP and non-GAAP operating margin of $3.6 \%$ and $4.3 \%$, respectively
- GAAP and non-GAAP EPS of $\$ 0.60$
- All items below adjusted for supply chain premiums*:
- Revenue grew 19\% year-over-year, with double-digit growth in 5 of 6 sectors
- Non-GAAP gross margin of $10.2 \%$ and non-GAAP operating margin of $4.6 \%$

[^0]
## FY 2022 Results

- Achieved record revenue of $\$ 2.9$ billion, up $28 \%$ year-on-year, with double-digit growth in 5 of 6 sectors
- GAAP and non-GAAP gross margin of $8.8 \%$
- GAAP and non-GAAP operating margin of $3.1 \%$ and $3.6 \%$, respectively
- GAAP EPS of $\$ 1.91$ and non-GAAP EPS of $\$ 2.09$
- All items below adjusted for supply chain premiums*:
- Revenue grew 20\% year-over-year, with double-digit growth in 5 of 6 sectors
- Non-GAAP gross margin of $9.7 \%$ and non-GAAP operating margin of $4.0 \%$

[^1]
## Roop Lakkaraju

## Chief Financial Officer



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## Fourth Quarter Reported Revenue by Market Sector



## Fourth Quarter 2022 Financial Summary

| (Dollars in millions, except <br> EPS) | Dec 31, 2022 | Sept 30, 2022 | Q/Q | Dec 31, 2021 | Y/Y |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Net Sales | $\$ 751$ | $\$ 772$ | $(3 \%)$ | $\$ 633$ | $19 \%$ |
| GAAP Gross Margin | $9.6 \%$ | $8.7 \%$ | 90 bps | $9.8 \%$ | $(20) \mathrm{bps}$ |
| GAAP SG\&A | $\$ 39.5$ | $\$ 38.5$ | $3 \%$ | $\$ 37.7$ | $5 \%$ |
| GAAP Operating Margin | $3.6 \%$ | $3.3 \%$ | 30 bps | $2.9 \%$ | 70 bps |
| GAAP Diluted EPS | $\$ 0.60$ | $\$ 0.53$ | $13 \%$ | $\$ 0.35$ | $71 \%$ |
| GAAP ROIC | $7.4 \%$ | $7.1 \%$ | 30 bps | $5.4 \%$ | 200 bps |
|  |  |  |  |  |  |
| Net Sales | $\$ 751$ | $\$ 772$ | $(3 \%)$ | $\$ 633$ | $19 \%$ |
| Non-GAAP Gross Margin | $9.6 \%$ | $8.6 \%$ | 100 bps | $9.8 \%$ | $(20) \mathrm{bps}$ |
| Non-GAAP SG\&A | $\$ 39.5$ | $\$ 38.7$ | $2 \%$ | $\$ 37.7$ | $5 \%$ |
| Non-GAAP Operating Margin | $4.3 \%$ | $3.6 \%$ | 70 bps | $3.8 \%$ | 50 bps |
| Non-GAAP Diluted EPS | $\$ 0.60$ | $\$ 0.57$ | $5 \%$ | $\$ 0.48$ | $25 \%$ |
| Non-GAAP ROIC | $9.9 \%$ | $9.8 \%$ | 10 bps | $8.6 \%$ | 130 bps |

See APPENDIX 1 for a reconciliation of GAAP to nonGAAP Financial Results

GAAP ROIC $=($ GAAP TTM income from operations - GAAP Tax Impact) / (Average Invested Capital for last 5 quarters)
Non-GAAP ROIC $=$ (non-GAAP TTM income from operations + Stock-based compensation - non-GAAP Tax Impact) $\div$ [Average Invested Capital for last 5 quarters]

## 2022 Reported Revenue by Market Sector



Revenue by Mix and Market Sector
For the Twelve Months Ended


## Fiscal Year 2022 Financial Summary



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Non-GAAP Financial Summary Excluding Supply Chain Premiums (Dollars in millions, except EPS)


$-\square-$ Non-GAAP operating margin
$\longrightarrow$ - Non-GAAP operating margin adjusted for supply chain premiums


## Cash Conversion Cycle Update

|  | Q4-22 | Q3-22 | Q2-22 | Q1-22 | Q4-21 | Q3-21 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivable Days | 59 | 56 | 55 | 54 | 51 | 49 |
| Contract Asset Days | 22 | 22 | 22 | 24 | 22 | 25 |
| Inventory Days | 97 | 95 | 90 | 95 | 82 | 83 |
| Accounts Payable Days | $(56)$ | $(67)$ | $(67)$ | $(71)$ | $(67)$ | $(70)$ |
| Advance Payments from <br> Customers Days | $(26)$ | $(27)$ | $(23)$ | $(20)$ | $(19)$ | $(16)$ |
| Cash Conversion Cycle | 96 | 79 | 77 | 82 | 69 | 71 |

## Liquidity and Capital Resources

|  | For the Twelve <br> Months Ended |  | For the Three Months Ended |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cash (In millions) | Dec. 31, <br> 2022 | Dec. 30, <br> 2021 | Dec. 31, <br> 2022 | Sept. 30, <br> 2022 | Dec. 30, <br> 2021 |
| Cash Flows from (used in) <br> Operations | $(\$ 177)$ | $(\$ 3)$ | $(\$ 53)$ | $(\$ 31)$ | $(\$ 1)$ |
| FCF (1) | $(\$ 224)$ | $(\$ 45)$ | $(\$ 66)$ | $(\$ 40)$ | $(\$ 11)$ |
| Cash | $\$ 207$ | $\$ 272$ | $\$ 207$ | $\$ 249$ | $\$ 272$ |
| International | $\$ 168$ | $\$ 195$ | $\$ 168$ | $\$ 189$ | $\$ 195$ |
| US | $\$ 39$ | $\$ 77$ | $\$ 39$ | $\$ 60$ | $\$ 77$ |

- Strong balance sheet and appropriate debt structure
- Refinanced credit facility in December 2021 which matures December 2026
- Focused investments in inventory which impacted cash flow
(1) Free cash flow (FCF) defined as net cash provided by (used in) operations less capex

Debt Structure (In millions)
Senior Secured Term Loan \$131
Revolving Credit Facility Drawn Amount \$195

* Leverage ratio is Net debt/LTM adjusted EBITDA, as defined in the credit facility, which are non-GAAP measures


## Capital Allocation Update



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## First Quarter and Fiscal Year 2023 Update

|  | Q1:2023 |
| :--- | :---: |
| Net Sales* | $\$ 640-\$ 680$ million |
| Diluted EPS - GAAP | $\$ 0.35-\$ 0.40$ |
| Diluted EPS - non-GAAP | $\$ 0.39-\$ 0.45$ |
| Operating Margin - non-GAAP | $3.6 \%-3.8 . \%$ |
| Other Expenses, Net | $\$ 6$ million |
| Effective Tax Rate | $18 \%-20 \%$ |
| Weighted Average Shares | $\sim 35.5$ million |


|  | FY 2023 |
| :--- | :---: |
| Net Sales Growth * | $7-9 \%$ |
| Diluted EPS - GAAP | $\$ 1.96-\$ 2.06$ |
| Diluted EPS - non-GAAP | $\$ 2.18-\$ 2.28$ |
| Operating Margin - non-GAAP | $4.1 \%-4.5 \%$ |
| Free Cash Flow | $\$ 70-90$ million |

* Adjusted for supply chain premium revenue

This guidance takes into consideration all known constraints for the quarter and assumes no further significant interruptions to our supply base, operations or customers.

# Business Trends Jeff Benck - CEO 

## Sector Year-Over-Year Outlook*

|  | Fiscal Year 2022 Results (\$MM) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Total Revenue | Supply chain premium (SCP) <br> (SCP) | Revenue adjusted for <br> SCP * | Revenue growth adjusted for <br> SCP* |
| Semi-Cap | \$722 | \$(16) | \$706 | 30\% |
| Medical | \$593 | \$(95) | \$498 | 13\% |
| Industrials | \$593 | \$(111) | \$482 | 24\% |
| A\&D | \$348 | \$(6) | \$342 | (10\%) |
| Next Gen Comms | \$320 | \$(37) | \$283 | 24\% |
| Adv. Computing | \$310 | \$(3) | \$307 | 58\% |

Outlook *
Q1:23 Sector Commentary

[^2]
## Q4-22 New Business Wins

| Medical |
| :---: |
| Semi-Cap |
| Aerospace \& Defense |
| Industrials |
| Advanced Computing \& Next |
| Generation Comms |

- Cosmetic surgery treatment system (Manufacturing)
- Minimally invasive surgical robotic platform (Design)
- Novel rapid cancer diagnostics solution (Design)
- Wafer handling equipment (Manufacturing)
- Test development solutions supporting metrology and lithography (Engineering)
- Design support for new wafer fab tools (Engineering)
- Compact flight computer for space applications (Manufacturing)
- Advance communications module for fighter jet (Design, Manufacturing)
- Secure communication module for ground vehicles (Manufacturing)
- Wind energy management system (Manufacturing)
- Energy-efficient heat pump replacing fossil fuel systems (Manufacturing)
- Test development and programming stations for climate controllers (Engineering)
- Secure biometric comms reader (Manufacturing)
- High performance optical transceiver module (Manufacturing)
- Large functional tester for advanced computing (Engineering)


## Highlights

- Executed through adversity, culminating in record results in 2022
- Strategically diversified portfolio enabled solid growth in 5 of 6 sectors in 2022*
- Supply chain remains a challenge, but continued improvement expected in 2023
- Expecting growth in at least 4 of 6 sectors in 2023*
- Continued ESG Focus: MSCI upgraded to AA; top $10 \%$ of 73 in peer group

* Excluding supply chain premium revenue in forecast and comparable period(s).


## Appendix

## APPENDIX 1 - Reconciliation of GAAP to non-GAAP Financial Results

## (Dollars in Thousands, Except Per Share Data) - (UNAUDITED)



## APPENDIX 2 - Reconciliation of Supply Chain Premiums

## (Dollars in Millions) - (UNAUDITED)

|  | Three Months Ended |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Dec } 31, \\ 2022 \end{gathered}$ |  | $\begin{gathered} \hline \text { Sept } 30, \\ 2022 \end{gathered}$ |  | June 30, 2022 |  | $\begin{gathered} \hline \text { Mar 31, } \\ 2022 \end{gathered}$ |  | $\begin{gathered} \text { Dec 31, } \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { Sept } 30, \\ 2021 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June } 30, \\ 2021 \end{gathered}$ |  | $\begin{gathered} \text { Mar 31, } \\ 2021 \end{gathered}$ |  | 2022 De |  | 1, 2021 |  |
| Sales (GAAP) | \$ | 751 | \$ | 772 | \$ | 728 | \$ | 636 | \$ | 633 | \$ | 572 | \$ | 545 | \$ | 506 | \$ | 2,886 | \$ | 2,255 |
| Adjustment for supply chain premiums |  | (46) |  | (74) |  | (91) |  | (57) |  | (41) |  | (26) |  | (10) |  | (4) |  | (268) |  | (80) |
| Non-GAAP sales adjusted for supply chain premiums | \$ | 705 | \$ | 698 | \$ | 637 | \$ | 579 | \$ | 592 | \$ | 546 | \$ | 535 | \$ | 502 | \$ | 2,618 | \$ | 2,175 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GAAP and non-GAAP cost of sales | \$ | 679 | \$ | 705 | \$ | 669 | \$ | 578 | \$ | 571 | \$ | 518 | \$ | 497 | \$ | 464 | \$ | 2,632 | \$ | 2,050 |
| Adjustment for supply chain premiums |  | (46) |  | (74) |  | (91) |  | (57) |  | (41) |  | (26) |  | (10) |  | (4) |  | (268) |  | (80) |
| Non-GAAP cost of sales adjusted for supply chain premiums | \$ | 633 | \$ | 631 | \$ | 578 | \$ | 521 | \$ | 530 | \$ | 492 | \$ | 487 | \$ | (460) | \$ | 2,364 | \$ | 1,970 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-GAAP gross margin |  | 9.6\% |  | 8.6\% |  | 8.1\% |  | 9.1\% |  | 9.8\% |  | 9.4\% |  | 8.8\% |  | 8.3\% |  | 8.8\% |  | 9.1\% |
| Non-GAAP gross margin adjusted for supply chain premiums |  | 10.2\% |  | 9.5\% |  | 9.2\% |  | 9.9\% |  | 10.5\% |  | 9.8\% |  | 8.9\% |  | 8.4\% |  | 9.7\% |  | 9.5\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-GAAP operating margin |  | 4.3\% |  | 3.6\% |  | 3.1\% |  | 3.4\% |  | 3.8\% |  | 3.3\% |  | 2.5\% |  | 2.3\% |  | 3.6\% |  | 3.0\% |
| Non-GAAP operating margin adjusted for supply chain premiums |  | 4.6\% |  | 4.0\% |  | 3.6\% |  | 3.7\% |  | 4.1\% |  | 3.5\% |  | 2.6\% |  | 2.3\% |  | 4.0\% |  | 3.2\% |

## APPENDIX 3 - Reconciliation of Supply Chain Premiums by Sector <br> (Dollars in Millions) - (UNAUDITED)

| Sales (GAAP) | Year Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Dec 31, } \\ 2022 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Dec 31, } \\ 2021 \end{gathered}$ |  |
| Medical | \$ | 593 | \$ | 462 |
| Semi-Cap |  | 722 |  | 549 |
| A\&D |  | 348 |  | 382 |
| Industrials |  | 593 |  | 428 |
| Advanced Computing |  | 310 |  | 199 |
| Next Gen Comms |  | 320 |  | 235 |
| Total Sales (GAAP) | \$ | 2,886 | \$ | 2,255 |
| Supply Chain Premiums |  |  |  |  |
| Medical | \$ | (95) | \$ | (20) |
| Semi-Cap |  | (16) |  | (7) |
| A\&D |  | (6) |  | (1) |
| Industrials |  | (111) |  | (40) |
| Advanced Computing |  | (3) |  | (5) |
| Next Gen Comms |  | (37) |  | (5) |
| Total Supply Chain Premiums | \$ | (268) | \$ | (78) |
| Sales Adjusted for Supply Chain Premiums |  |  |  |  |
| Medical | \$ | 498 | \$ | 442 |
| Semi-Cap |  | 706 |  | 542 |
| A\&D |  | 342 |  | 381 |
| Industrials |  | 482 |  | 388 |
| Advanced Computing |  | 307 |  | 194 |
| Next Gen Comms |  | 283 |  | 228 |
| Total Sales Adjusted for Supply Chain Premiums | \$ | 2,618 | \$ | 2,175 |


[^0]:    * Component pass-through revenue for supply chain premiums with no impact on non-GAAP operating income or EPS

[^1]:    * Component pass-through revenue for supply chain premiums with no impact on non-GAAP operating income or EPS

[^2]:    * Excludes supply chain premiums (SCP) revenue in forecast and comparable period(s).

